FORCES | GROUP

OFFICIAL CAPABILITY STATEMENT / NOVEMBER 2026

Specialist capability. For critical operations.

DEFENCE. GOVERNMENT. CRITICAL INDUSTRY.

Indigenous-owned commercial leadership.
Qualified specialist capability. Proven delivery.

STRENGTHENING THOSE WHO PROTECT, SERVE AND SUSTAIN AUSTRALIA.

ONE GROUP. REAL DELIVERY

One accountable relationship. The right capability behind it.

Saltwater Country Services Pty Ltd is the 100% Indigenous-owned company behind FORCES GROUP.

For Defence, government and critical industry, we turn defined requirements into accountable delivery through qualified manufacturing, engineering and specialist operators.



AUTHENTIC FORCES PROJECT PHOTOGRAPHY

DELIVERED SYSTEMS. DOCUMENTED EXPERIENCE

Proven where delivery matters.

Direct Defence contracting. Delivered training systems. Documented project experience.



ADF / PAPUA NEW GUINEA DEFENCE COOPERATION PROGRAM

02 × RAPID-10

2025 direct Defence contract. Delivered to RAAF Base Amberley for onward shipment to PNG.

ADDITIONAL AWARD / 02 × RUGGED-20 / AFP VANUATU / DELIVERY PENDING



AUSTRALIAN FEDERAL POLICE / PAPUA NEW GUINEA

01 × RAPID-20

Delivered deployable system supporting AFP requirements in Papua New Guinea.

FOUR CURRENT CAPABILITY FIELDS

Specialist depth. One accountable group.

Four core capability fields. Broader opportunities considered where technical and commercial fit is proven.

01

FORCES FITNESS

Deployable training systems, mobile performance platforms, specialist strength infrastructure and institutional fitouts.

02

FORCES INFRASTRUCTURE

Deployable facilities, manufacturing integration, site services and asset maintenance through qualified operators.

03

FORCES ENERGY

Commercial solar, battery storage, resilient backup and remote power systems through licensed technical partners.

04

FORCES TECHNOLOGY

Defence and security technology, surveillance, sensing, communications and specialist system integration.

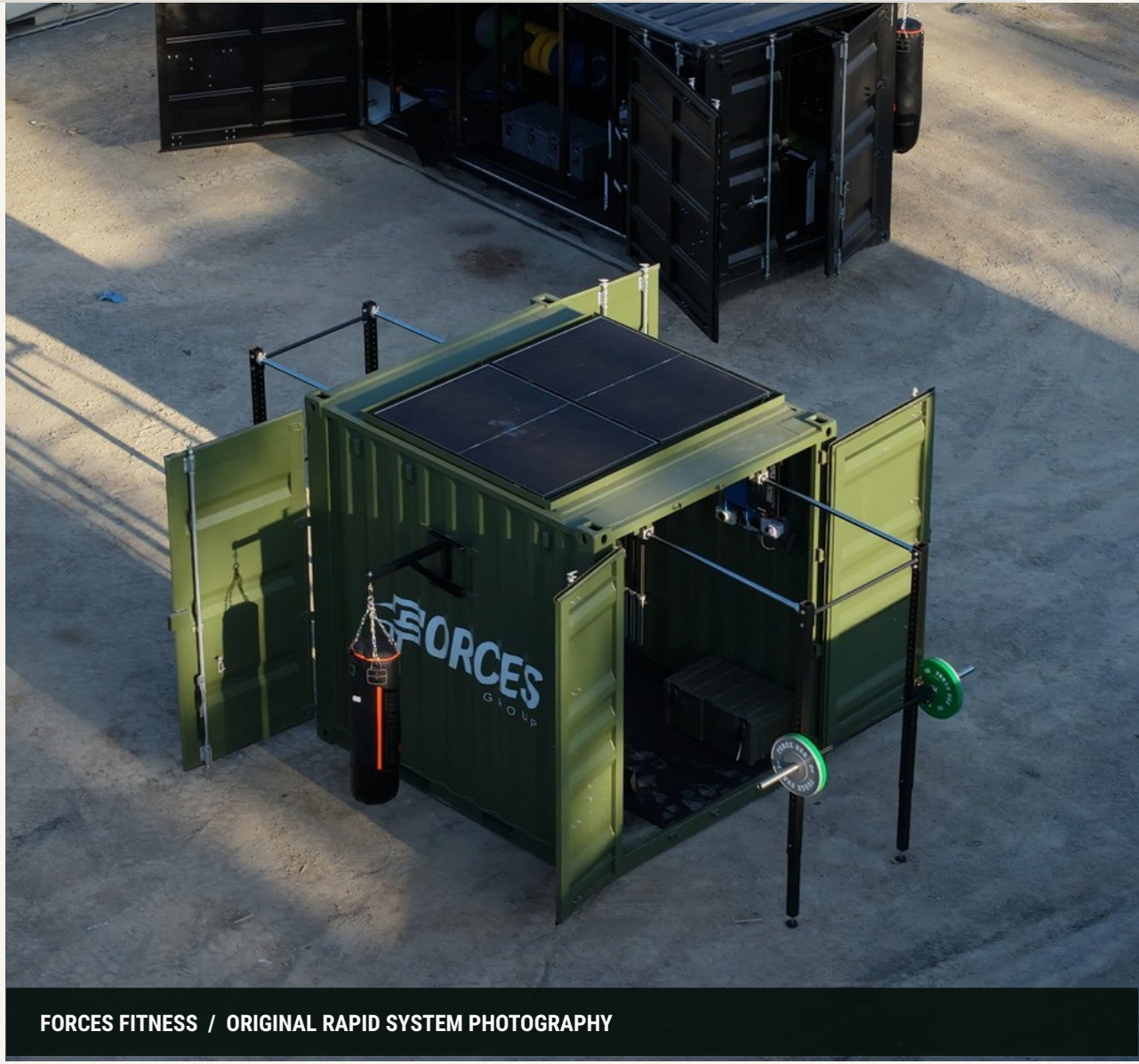
WORKFORCE WELLBEING REMAINS A PLANNED FUTURE CAPABILITY; NOT CURRENTLY COMMERCIALISED.

FORCES FITNESS

Field-ready. Mission-aligned.

Deployable and fixed performance infrastructure designed for operational environments and institutional buyers.

RAPID / RUGGED	Deployable training systems
MOBILE PERFORMANCE	Transportable training infrastructure
TRAINING FACILITIES	Institutional performance environments



FORCES FITNESS / ORIGINAL RAPID SYSTEM PHOTOGRAPHY

INFRASTRUCTURE / ENERGY / TECHNOLOGY

Specialist scope. Qualified delivery.

We match the requirement to verified technical resources and clear commercial accountability.

01

INFRASTRUCTURE

Deployable structures, specialist fabrication, site facilities and asset services scoped to the requirement.

Qualified operators are scoped to the actual package.

02

ENERGY

Remote generation, storage, resilient backup and off-grid power through qualified technical partners.

Electrical, engineering and commissioning roles are verified.

03

TECHNOLOGY

Security, sensing, surveillance, communications and relevant mission-system integration.

Specialist OEM rights and security requirements are assessed.

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AN OPEN CAPABILITY MODEL

Start with the requirement. Build the delivery pathway.

Our four capabilities are the foundation. Additional high-value work packages are qualified only when a clear requirement and credible delivery pathway exist.

DISCOVER | SCOPE | RESOURCE | DELIVER | ASSURE

COMMERCIAL PARTICIPATION. GENUINE CONTROL.

Indigenous leadership. Accountable delivery.

Genuine participation supported by commercial capability, defined scope and evidence.

01	**OWNERSHIP & CONTROL**	Saltwater is 100% Indigenous-owned, Supply Nation Certified and QIBN Verified.
02	**PROCUREMENT PATHWAYS**	Eligible Commonwealth and prime-contractor opportunities are assessed for each requirement.
03	**REAL PROJECT OUTCOMES**	Defined work packages, qualified delivery and accurate Indigenous participation reporting.

ELIGIBILITY DEPENDS ON THE CONTRACTING ENTITY, PROCUREMENT RULES, VALUE FOR MONEY AND GENUINE CONTROL.

FROM REQUIREMENT TO EXECUTION

Clear steps. Accountable outcomes.

We establish scope, qualify delivery resources and manage work against agreed commercial responsibilities.

01 DISCOVER

Understand the real operational requirement

02 QUALIFY

Check fit, risk, procurement and margin

03 RESOURCE

Confirm the right OEMs and delivery teams

04 CONTRACT

Agree price, responsibilities and milestones

05 DELIVER

Manage manufacture, services and progress

06 ASSURE

Document acceptance and ongoing support

TECHNICAL SCOPE, LICENSING, INSURANCE AND MANUFACTURING CAPACITY ARE VERIFIED FOR EACH ENGAGEMENT.

A CREDIBLE AUSTRALIAN CONTRACTING ENTITY

Proven foundations. Built for assurance.

Relevant evidence is available for qualified procurement and partner discussions.

CONTRACTING ENTITY	Saltwater Country Services Pty Ltd
AUSTRALIAN BUSINESS NUMBER	61 659 725 201
INDIGENOUS OWNERSHIP	**100% Indigenous-owned**
CERTIFICATION	Supply Nation Certified
VERIFICATION	QIBN Verified

BUYER ASSURANCE

- Documented ADF and AFP project history
- Approved-range product credentials
- Scope-specific technical and licensed resources
- Insurance, safety and procurement records on request

NO CAPABILITY, CONTRACTOR APPOINTMENT OR PRODUCT COMPLIANCE IS IMPLIED BEYOND EVIDENCED PROJECT SCOPE.

COMMERCIAL ENGAGEMENT

From a first project to lasting commercial value.

Start with a genuine requirement. Expand the relationship when delivery and economics support it.

01

DEFINED WORK PACKAGE

A specialist project or substantial supply-and-install requirement with clear price, scope and ownership.

DELIVER FIRST. BUILD CONFIDENCE.

02

ONGOING PROGRAM

Repeatable services, OEM delivery or managed requirements backed by credible ongoing demand.

REPEAT BUSINESS. NO EQUITY REQUIRED.

03

STRATEGIC PARTNERSHIP

A selective operating relationship developed around a substantial, jointly defined growth opportunity.

THE STRUCTURE FOLLOWS THE OPPORTUNITY.

FORCES | GROUP

AN INVITATION TO DISCUSS

Bring the requirement.
We'll build the delivery pathway.

Defence. Government. Critical industry.
One accountable Indigenous-owned commercial relationship.

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