FORCES | GROUP

OFFICIAL CAPABILITY STATEMENT

Indigenous-owned.
Defence-proven.
Built for bigger opportunities.

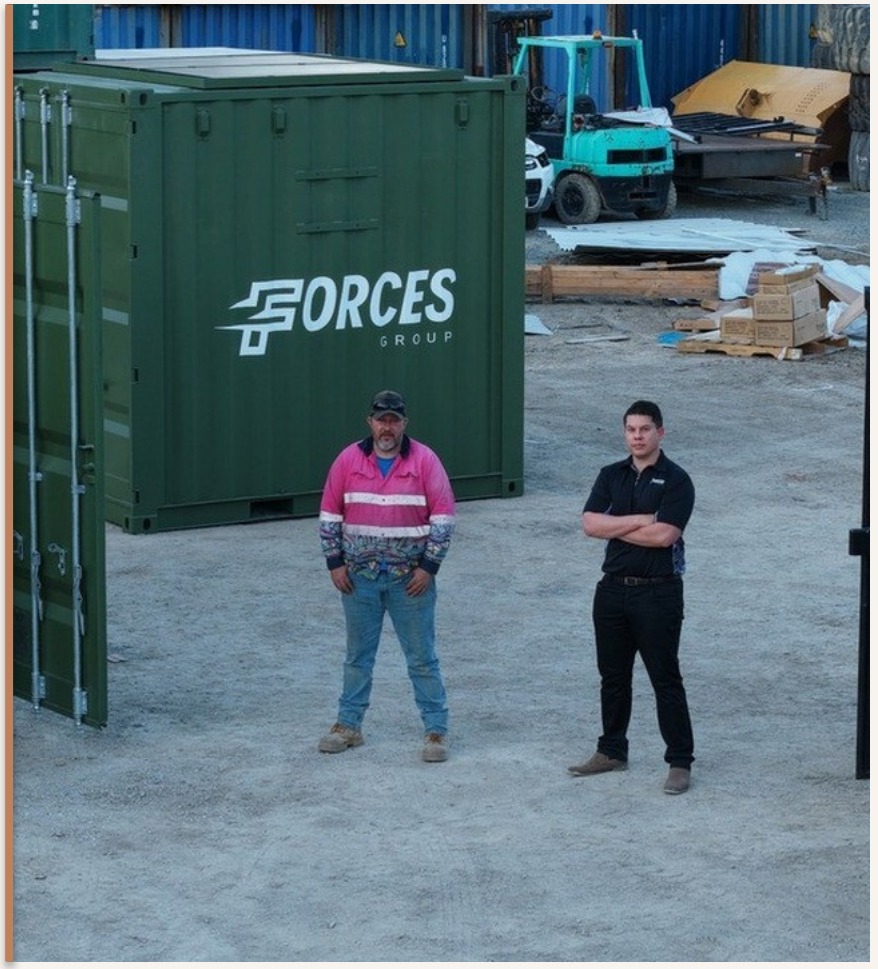
Specialist capability and accountable delivery for Defence, government and critical industry.

ONE GROUP. REAL DELIVERY

One accountable relationship. The right capability behind it.

Saltwater Country Services Pty Ltd is the 100% Indigenous-owned company behind FORCES GROUP.

We qualify real requirements, form fit-for-purpose delivery teams and manage clearly agreed commercial responsibilities.



AUTHENTIC FORCES PROJECT PHOTOGRAPHY

DELIVERED SYSTEMS. DOCUMENTED EXPERIENCE

Proven where delivery matters.

Direct Defence contracting and delivered ADF / AFP deployable systems — documented project evidence.

ALSO AWARDED / AFP VANUATU / 02 × RUGGED-20 / DELIVERY PENDING

ADF / PAPUA NEW GUINEA



02 × RAPID-10 2025 direct Defence contract

AUSTRALIAN FEDERAL POLICE / PNG



01 × RAPID-20 Delivered AFP system

THE FOUR CURRENT CAPABILITY FIELDS

Specialist depth. One accountable group.

Four specialist starting points, one requirement-led approach. We use the capabilities a project actually needs — not a fixed package of divisions.

01 FORCES FITNESS

Deployable training systems, mobile performance infrastructure and institutional strength facilities.

02 FORCES INFRASTRUCTURE

Deployable facilities, specialist project support, site and asset services through qualified operators.

03 FORCES ENERGY

Commercial solar, battery storage, resilient backup and remote power through licensed technical partners.

04 FORCES TECHNOLOGY

Defence and security technology, surveillance, sensing, communications and specialist system integration.

FROM CAPABILITIES TO A PROJECT REQUIREMENT

The requirement determines the solution.

FORCES can support a focused specialist work package or coordinate complementary disciplines. Scope and resources follow genuine demand.



ORIGINAL FORCES RAPID SYSTEM PHOTOGRAPHY

01 / SPECIALIST CAPABILITY IN ACTION

One defined deliverable

An original FORCES deployable gym illustrates the practical specialist systems we can provide for operational environments.

02 / COMPLEMENTARY CAPABILITIES

The right mix of specialists

For larger requirements, we bring together the relevant technical disciplines and qualified operating partners under agreed responsibilities.

PARTNER-OPERATED CAPABILITY

One commercial group. Established operating capacity.

Across all four fields, FORCES works with capable manufacturers, licensed specialists and delivery organisations rather than duplicating their workforce and assets.

01 FORCES GROUP

Commercial interface

Opportunity development, Indigenous governance and agreed contract, customer and commercial responsibilities.

02 OPERATING PARTNERS

Technical delivery

Manufacturing, engineering, licensed trades, project teams, installation and specialist aftercare as required.

03 BUYER OUTCOME

Accountable results

Defined scope, clear responsibility, credible delivery resources, performance evidence and ongoing support.

THE CONTRACTING ENTITY, TECHNICAL LEAD, RISK ALLOCATION AND DELIVERABLES ARE AGREED FOR EACH ENGAGEMENT.

INDIGENOUS PROCUREMENT / COMMERCIAL OPPORTUNITY

A stronger route to government work.

Eligible procurement pathways can create valuable opportunities when genuine Indigenous leadership is matched with proven technical and delivery capability.

01 / EXEMPTION 16

DIRECT BUYING. NO OPEN TENDER.

Eligible Indigenous SMEs can be engaged directly without an open tender where Exemption 16 applies. Value for money and buyer governance still apply.

02 / MANDATORY SET-ASIDE

$80k–$200k

For eligible Australian purchases valued at $80k–$200k (GST inclusive), and qualifying remote procurements at any value, Indigenous SMEs are considered before a general market approach.

03 / MAJOR CONTRACTS (MMR)

$7.5m+

Eligible Commonwealth contracts of $7.5m+ in 19 specified industries may require genuine Indigenous supplier-use or employment outcomes.

FOR OPERATING PARTNERS / Additional eligible opportunities through real joint delivery, accountable roles and genuine Indigenous participation.

NIAA IPP (MAY 2026) + FINANCE CPR APPENDIX A / NO AUTOMATIC AWARD; REAL INDIGENOUS CONTROL, CONTRACTED DELIVERY AND VALUE FOR MONEY REQUIRED.

FROM REQUIREMENT TO EXECUTION

Clear steps. Accountable outcomes.

Our role is defined by the contract. Technical delivery remains with suitably qualified partners, with risks, responsibilities and approvals established before mobilisation.

01 DISCOVER
Understand the operational requirement

02 QUALIFY
Test procurement fit, risk and margins

03 RESOURCE
Confirm qualified OEMs and partners

04 CONTRACT
Agree scope, pricing and milestones

05 DELIVER
Manage performance and interfaces

06 ASSURE
Verify acceptance and support

LICENSES / SAFETY / INSURANCE / IP / PARTNER PERFORMANCE - REVIEWED FOR EACH ENGAGEMENT

CREDIBILITY + COMMERCIAL PATHWAYS

Proven foundations.
Built for responsible delivery.

CONTRACTING FOUNDATION

ENTITY	Saltwater Country Services Pty Ltd
ABN	61 659 725 201
OWNERSHIP	100% Indigenous-owned
CERTIFICATION	Supply Nation Certified
VERIFICATION	QIBN Verified

WHERE WE CAN START

01 **DEFINED WORK PACKAGE**
A funded, real delivery requirement

02 **REPEATABLE PROGRAM**
Scope for recurring supply and services

03 **STRATEGIC DISCUSSION**
Potential for a deeper operating relationship

BUYER ASSURANCE / Project history, technical scope, relevant approvals and insurance evidence available on request.

FORCES | GROUP

A COMMERCIAL INVITATION

The next opportunity starts with a conversation.

Tell us where the requirement, project or growth opportunity sits. We will explore the most credible commercial delivery pathway together.

DEFENCE / GOVERNMENT / CRITICAL INDUSTRY

team@forcesgroup.com.au / 07 3472 8022 / forcesgroup.com.au